Здружение за унапредување на родовата еднаквост АКЦИЈА ЗДРУЖЕНСКА Бр. 01-20/1

AUDIT REPORT

Project:

"Active Women, Accountable Governments (AWAG III)"

Association for Advancement of Gender Equality AKCIJA ZDRUZHENSKA - SKOPJE

February 2022

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INDEPENDENT AUDITOR'S REPORT - FINANCIAL AUDIT

KVINNA TILL KVINNA FOUNDATION Non-governmental organization, Sweden

Auditor's Opinion

We have audited the expenditure and revenue as stated in the Financial Report of the project entitled "Active Women, Accountable Governments (AWAG) III" with reference number MK01SID35-17003, the 'Project', for the period from 1 January 2021 - 31 December 2021, based on a Cooperation Agreement signed on 09 March 2021 between the Kvinna till Kvinna Foundation "Contracting Authority" and Association for Advancement of Gender Equality AKCIJA ZDRUZHENSKA - SKOPJE, "the Entity".

In our opinion:

The Annual Financial Report of the project for the period from 1 January 2021 to 31 December 2021 have been prepared in accordance with the requirements for financial reporting provided for in the annexes of the Cooperation Agreement, and presents fairly, in all material respects, the expenditure incurred and the revenue received for the Project, and

The funds of the project have, in all material respects, been used in conformity with the agreed

Project budget and applicable PIA.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing 800/805 and the Terms of Reference for Annual Audit of the Strengthening women's rights and women's participation in North Macedonia".

Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statement section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statement in Republic of North Macedonia, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We have taken into account all the available evidence presented to us during our fieldwork which we finalized on 09 February 2022, including the subsequent comments and information of the Entity. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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Responsibilities of the Entity's management for the Financial Statements

Management is responsible for preparation and fair presentation of the financial statement in accordance with the cash receipts and disbursements basis of accounting described in the Notes to the financial statement; this includes determining that the cash receipts and disbursements basis of accounting is an acceptable basis for the preparation of the financial statement in the circumstances, and for such internal control as management determines is necessary to enable the preparation of a financial statement that is free from material misstatement, whether due to fraud or error. In preparing the financial statement, management is responsible for assessing the ability of the Entity to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

In accordance with the agreed conditions the Entity's management is responsible for the preparation of the Financial Report and for being satisfied that it presents fairly the actual expenditure incurred and revenue received for the Project in conformity with the applicable agreed conditions.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that and audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise form fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial statement.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity's to cease to continue as a going concern.

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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates, if any, and related disclosures made by management.

- Evaluate the overall presentation, structure and content of the financial statements including the disclosures and whether the financial statement represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Distribution and use

The Kvinna till Kvinna Foundation has requested this report and it is intended solely for the information and use of the Kvinna till Kvinna Foundation and the Entity.

Certified Auditor, Part Dragan Dimitrov

10 February 2022

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REPORT OF FACTUAL FINDINGS

KVINNA TILL KVINNA FOUNDATION Non-governmental organization, Sweden

We have been engaged to audit the expenditure and revenue as stated in the Financial Report of the project entitled "Active Women, Accountable Governments (AWAG) III" with reference number MK01SID35-17003, the 'Project', for the period from 1 January 2021 - 31 December 2021, based on a Cooperation Agreement signed on 09 March 2021 between the Kvinna till Kvinna Foundation "Contracting Authority" and Association for Advancement of Gender Equality AKCIJA ZDRUZHENSKA - SKOPJE, "the Entity".

Objective

The objective of this Report of factual finding is for us to carry out certain procedures to which we have agreed and to submit to you a report of factual findings with regard to the procedures performed.

Standards and Ethics

Our engagement was undertaken in accordance with:

- International Standard on Related Services ('ISRS') 4400 Engagements to perform Agreed-upon Procedures regarding Financial Information as promulgated by the International Federation of Accountants ('IFAC);
- the Code of Ethics for Professional Accountants issued by the IFAC.

Procedures performed

Our engagement was undertaken in accordance with the Terms of Reference for external audit provided by the Kvinna till Kvinna Foundation and the International Standard on Related Services applicable to agreed-upon engagement procedures. The procedures were performed solely for the purpose of providing assistance in evaluation of validity of the expenditures reported in the Financial report of the project "Active Women, Accountable Governments (AWAG) III", and are summarized as follows:

- 1. We have examined whether the funds received from "Kvinna till Kvinna Foundation" have been used in accordance with the financing agreements;
- 2. We have examined the payment of staff salaries. We have obtained and checked the contracts with employees and the calculation of salaries and fees;
- We have examined whether all the expenditures financed by the grant funds are clearly evident and recorded in the Association's accounting system and recorded in accordance with the Macedonian Accounting Standards and the regular accounting practices;

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- 4. We have examined whether there is supporting documentation related to incurred costs;
- 5. We have examined whether the special account has been used and maintained in conformity with the financing agreement and "Kvinna till Kvinna Foundation"'s rules and procedures;
- 6. We have examined whether the financial statement prepared by the project management were in accordance with the applicable accounting standards;
- 7. We have checked the comprehensive assessment of the adequacy and effectiveness of the accounting and overall internal control system;
- 8. We have checked whether the assets procured from the project funds exist and are properly safeguarded;
- 9. We have checked whether there have been ineligible expenditures identified during the audit;
- 10. We have examined the comprehensive compliance with the Macedonian laws and regulations.

For funds disbursed to the sub-grantees we review whether:

- 1. Akcija Zdruzenska has signed agreements with all its sub-grantees, and payments to sub-grantees have been made according to the agreements;
- 2. Audited financial reports have been submitted according to the requirements as stipulated in the agreement between Akcija Zdruzenska and Kvinna till Kvinna;
- 3. Akcija Zdruzenska makes documented assessments and follow-ups of the audited financial reports submitted to Akcija Zdruzenska by the sub-grantees.

Our findings are reported below:

- (a) With respect to item 1, we verify that all funds received from "Kvinna till Kvinna Foundation" were used in accordance with the financing agreements;
- (b) With respect to item 2, we verify that the payment of staff salaries was performed in accordance with the Agreement and the payroll submitted to the tax authorities. We reviewed the supporting documentation for the salary costs which consists mainly of employment contracts, service contracts, payrolls and payslips. We verify that the salary costs debited to the project are recorded throughout the duration of the year in a systemized way and there is sufficient supporting documentation.
- (c) With respect to item 3, we verify that all expenditures financed by the grant funds were clearly evident from the project bookkeeping and that all appropriate supporting documentation, records and accounts have been maintained in respect of all project activities.

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- (d) With respect to item 4, we verify that there is supporting documentation related to incurred costs.
- (e) With respect to item 5, we verify that the Entity used special account (it is in conformity with the financing agreement and Kvinna till Kvinna's rules and procedures).
- (f) With respect to item 6, we verify that the financial statement prepared by the project management was in accordance with the applicable accounting standards and give a true and fair view of the financial position of the project as of 31st of December 2020.
- (g) With respect to item 7, we verify adequacy and effectiveness of the accounting and overall internal control system to monitor expenditures and other financial transaction and ensure safe custody of the project financed and that all expenditures were used for intended purposes.
- (h) With respect to item 8, we verify that assets procured from the project funds exist and are properly safeguarded.
- (i) With respect to item 9 we verify that ineligible expenditures were not identified during the audit. The expenditures were actually incurred by and pertain to the Entity. The expenditures were incurred during the implementation period of the Action. The expenditures were indicated in the Action budget. It is plausible that the expenditures were necessary for the implementation of the Action and were incurred for the contracted activities of the Action. The expenditures are substantiated by evidence and notably the supporting documents. The monetary value of a selected expenditure item agrees with underlying documents and correct exchange rates are used where applicable. We verify that expenditure for a transaction or action has been classified under the correct heading and subheading of the Financial Report.
- (j) With respect to item 10 we confirmed that the Macedonian laws have been complied with and that the financial and accounting procedures approved for the projects were followed and applied.

For funds disbursed to the sub-grantees we confirm that:

- 1. Akcija Zdruzenska has signed agreements with all its sub-grantees, and payments to subgrantees have been made according to the agreements;
- 2. Audited financial reports have been submitted according to the requirements as stipulated in the agreement between Akcija Zdruzenska and Kvinna till Kvinna. There were no major findings in the sub-grantee reports that Kvinna till Kvinna should be informed about.
- 3. Akcija Zdruzenska makes documented assessments and follow-ups of the audited financial reports submitted to Akcija Zdruzenska by the sub-grantees.

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We have examined whether there were exceptions resulting from the verification procedures specified at points 1 - 10.

We have examined whether there were verification exceptions and potential impact on the 'Kvinna till Kvinna' Foundation.

We have not found any exceptions resulting from the verification procedures including the ones of which we cannot quantify the amount of the verification exception found and the potential impact on the 'Kyinna till Kyinna's contribution.

Our report is solely for the informational purpose and is not to be used for any other purpose or to be distributed to any other parties. This report relates only to the accounts and items specified above and does not extend to any financial statements of the Organization, taken as a whole.

Certified Auditor, Rartner
Dragan Dimitrov

10 February 2022

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1. The Engagement Context

1.1. Reason for the Audit

The Audit has been requested by the Kvinna till Kvinna Foundation according to the Grant Agreement and Annexes.

1.2. Contractual Conditions

The Project was financed through Agreement signed on 09 March 2021 between the Kvinna till Kvinna Foundation and Association for Advancement of Gender Equality AKCIJA ZDRUZHENSKA - SKOPJE, for providing financial support for the action entitled "Active Women, Accountable Governments (AWAG) III". The total cost of the Action estimated for financing by the Contracting Authority is SEK 1.015.550 (EUR 101.039), whereby the Contracting Authority undertakes to finance a maximum of SEK 1.015.550 (EUR 101.039) which is equivalent to 100% of the estimated total eligible costs.

The following Annexes (attachments) form an integral part of the present Agreement:

- Project proposal documents;
- Budget;
- Kvinna till Kvinna's Anticorruption policy for partner organizations and third parties;
- Kvinna till Kvinna's annex for re-granting;
- Kvinna till Kvinna's Procurement guidelines;
- Kvinna till Kvinna's Guidelines for financial reports;
- Kvinna till Kvinna's Policy for sustainable partnership;
- Kvinna till Kvinna's Disbursement Request

Total period of the Project was set to be 36 months (starting 1 January 2021 to 31 December 2023.

The implementation period of the project that is subject of this audit was set to be 12 months (starting 1 January 2021 to 31 December 2021).

1.3. Project subject to Audit

The Project subject to audit is "Active Women, Accountable Governments (AWAG) III".

Project description:

The three year project draws on the overall previous experience of Akcija Zduzenska's work and it follow-up strategy in addressing the insufficient progress towards improving women's everyday reality and advancing gender equality that is a result of limited public demand for equality by those who are most affected by the underperformance of the institutions in addressing equality - women's community. It relies on the concept of social accountability that assumes citizens' responsibility to be socially active and hold governments accountable.



1.4. Entity subject to Audit

Akcija Zdruzenska is a non-profit organization established in July 2004 within the framework of the strategic transformation of Women's Programme of the Foundation Open Society Institute - Macedonia.

The mission of Akcija Zdruzhenska is to contribute to the advancement of gender equality, by advocating for development and implementation of public policies for achieving equal opportunities for women and men, social inclusion and respect of women's human rights.

The work of the organization is focused on: Promoting gender equality as a social value; Promoting responsible, transparent, and accountable governance in the area of gender equality and women's rights; Strengthening and support of women's activism; Building capacities and intensifying public debate, dialogue and collaboration concerning the issues of gender equality and women's rights.

Main target groups of the organization are Local and central governments; Women NGOs, Local community women, National and international human rights nongovernmental organizations; Academic community; the international community representatives in Macedonia.

Key Activities of the organization have been designed to ensure that appropriate legal frameworks on gender equality and protection of women's rights are put in place and fully enforced; and to empower women's activists to hold governments accountable.

- Collecting data, implementing and publishing gender analyses and research;
- Developing and delivering training programmes, consultancy and providing information;
- Publishing bulletins, brochures and other kinds of literature pertaining to gender issues and women's rights;
- Organizing public events and campaigns;
- Cooperation with other relevant national and international organizations and institutions.

The organizational structure consists of: Assembly of Members, the highest body of the organization whose main responsibilities include adoption of strategies, annual programs and budgets, adoption of the annual financial and narrative report, election of the organization bodies, deciding on new members, membership of the organization in other associations and dissolution of the organization; the Executive Board (one member of the organization and 2 external members) who serves as an advisory body and reviews strategies and programs, prior of their adoption by the Assembly of Members and monitors and reports on the overall work of the organization to the Assembly. The Executive Director is a full time employee, acts as a legal representative appointed by the Assembly and is responsible for the overall management of the organization activities and office core staff.

1.5. The Accounting System

Accounting system is a computerized system based on double-entry bookkeeping system, maintained by licensed accountant.

Accounting procedures are in accordance with the common accounting practice in Association, Donor's Cooperation Agreement and Macedonian local legislation.

The computerized cost accounting records for this grant are maintained separately, as supplementary records, and there is little possibility of their fusion with cash receipts and disbursements related to other activities of the Association.



The entries to the cost accounting records are made on the basis of original documents such as: salaries calculation for programmed director and finance officer; invoices for rent, electricity and phone; invoice for purchase of laptop; invoice for refreshment and other underlying documents.

Accounting records summarize payments by cash receipts and disbursements categories.

1.6. Cash receipts

The structure of funds received and disbursed is set out in the following table:

		Amounts expressed in EUR
	Funds defined by the Agreements after Reallocations	99.726
1	Funds received	
	First installment on 25.03.2021	49.873
	Second installment on 29.07.2021	49.853
	Total funds received	99.726
2	Total expenditure for the period	95.466
	Difference (1-2)	4.260

1.7. Reporting currency

All disbursements stated in the Financial Statement were translated from MKD into EUR by using the exchange rate which is calculated as follows:

Date of conversion contribution from EUR into MKD	Amount in MKD	Amount in EUR	Exchange rate total MKD/EUR		
25.03.2021	3.067.208	49.873	61,50		
27.07.2021	3.065.913	49.853	61,50		

The used exchange rate for reporting purposes is not defined within the Agreement and its annexes.



1.8. Budget of the Cooperation Agreement

The budget in the Financial Report corresponds with the adjusted budget (after reallocations) according to Cooperation Agreement and Approved Reallocations.

1.9. Changes to the budget of the Cooperation Agreement

There are three reallocations in this reporting period: Reallocation 1 signed on 26.07.2021, Reallocation 2 signed on 14.10.2021 and Reallocation 3 signed on 18.11.2021.

After receiving payments in 2021 by Kvinna till Kvinna, the Organization has faced a loss of 1.313 EUR in received amount due to exchange rate.

Exchange rate loss was covered by reallocation from budget line 2, 3 and 4.

All reallocations are approved by the Donor.

1.10. Deviation from the approved budget

In the table below, are given comparation between original approved budget, approved budget after reallocation and reported costs for the period 01 January 2021 till 31 December 2021:

	Originally approved budget EUR	Reallocations EUR	Total budget EUR	Total expenses EUR	Deviation EUR	Deviation in %
1. Staff costs	26.123	-	26.123	25.406	717	2.74 %
2.Office costs	6.426	(93)	6.333	5.682	651	10.28 %
3.Technical	1.380	(200)	1.180	435	745	63.14 %
equipment 4.Activities	67.110	(1.020)	66.090	63.943	2.147	3.25 %
Total	101.039	(1.313)	99.726	95.466	4.260	4.27 %

Total expenses for 2021 amounted to EUR 95.466, which makes 95,73 % utilization of the approved budget for the last project year.



Fill in information in the coloured cells ONLY

Organisational information

Organisation: Project name: Association for Advancement of Gender Equality AKCIJA ZDRUZHENSKA -SKOPJE Active Women, Accountable Governments (AWAG III)

MK01SID35-17003 Project ref. no.: Project period:

Report period:

01.01.2021-31.12.2023 01.01.2021-31.12.2021

10	-	-	-
 10		111	

			Incom	е				EUR
		SEK	EUR	EUR	MKD			
Currency Disbursements	Date received	Agreement payment schedule SEK	Agreement payment schedule	Actual amount received	Actual amount received local currency	Exchange rate SEK/EUR, USD	Exchange rate Local/EUR , USD	Exchange rate difference
		OLIT			RESIDENCE VILL	#DIV/0!	#DIV/0!	0
Remaining amount from	last year	"是我" "是"。		49.873	3.067.208	10,18	61,50	-646
	25.3.2021	507.775	50.520			10,19	61,50	-667
First payment Second payment	29.7.2021	507.775	50.520	49.852	3.065.913	#DIV/0!	#DIV/0!	0
Second payment	art Levilles Confidence Confedence			State of the state			61,50	-1313
Total and average exch	ange rate	1.015.550	101.039	99.726	6.133.121	10,18	61,50	

Earned interest from the project funding

		Costs			=115
	SEK	EUR	EUR	MKD	EUR
	Last approved budget	Approved budget	Total costs	Total costs	Deviation %
	18.11.2021	18.11.2021			20/
Date of the approved budget 1. Staff costs 2. Office costs 3. Technical equipment	262.562 64.588 13.871	26.123 6.333 1.180 66.090	25.406 5.682 435 63.943	1.562.454 349.442 26.744 3.932.478	3% 10% 63% 3%
4. Activities Subtotal	674.529 1.015.550	99.726	95.465	5.871.118	4%

Result

	SEK	EUR	MKD
	1.015.550	99.726	6.133.121
Total amount received	972.166	95.465	5.871.118
Total costs	43.384	4.260	262.004
Outgoing Balance	43.384	4.260	262.004
Amount transferred to next year	45.504		0
Amount to be paid back to Kvinna till Kvinna	0	0	0

Signatures

Place, date:

Authorised Signaton

Project Contact Person

KTK Fin report format 3 currencies - version june 2020

Comments

		tained for this position from other		obtained for this position fro other	
		This amout remain due to additional funding obtained for this position from other sources		This amout remain due to additional funding obtained for this positon fro other sources	9%8
Deviation			%8		
Total costs MKD			341.697		175.975
Total costs			5.556		2.861
Supplement agreement budget					
Last approved budget 18.11.2021 EUR			6.014	0)	3.107
Date on the approved budget	costs	Project Manager (2021-501,16 EUR for an engagement of 66,66% on average of the working time during 12 months. Total net salary set at 757 EUR/month. Total of 8 months. 2022, 2023-488,83 EUR for an engagement of 65% on engagement of 65% on average of the working time	during 12 months. Total net alary set at 757 EUR/month. Total of 7,8 months)	Benefits and PIT for Project Manager (2021-258,91 EUR for an engagement of 66,66% on average of the working time during 12 months. Total benefits set at 389 EUR/month. Total of 8 months. 2022, 2023-251,83	65% on average of the working time during 12 months. Total benefits set at 389 EUR/month. Total of 7,8 1.1.1. months.)
Date on	1. Staff costs		2		7

Part of budget for salary not secured from other sources	Part of budget for salary not secured from other sources.		This amout remain due to funding secured for this position with other AZ projects
%9-		%9-	
257.107,00		130.522,00	
4.181		2.122	
3.933		2.000	
Project Coordinator (2021-327,75 EUR for an engagement of 55,25% on average of the working time during 12 months. Total net salary set at 630 EUR/month. Total of 6,6 months, 2022, 2023-385,66 EUR for an engagement of 65% on average of the working time during 12 months. Total net salary set at 630 EUR/month. Total of 7,8 month)	Coordinator (2021-166,66 EUR for an engagement of 55,25% on average of the working time during 12 months. Total benefits and PIT set at 270 EUR/month. Total of 6,6 months, 2022, 2023-198,66 EUR for an engagement of 65% on average of the working time	during 12 months. Total benefits and PIT set at 270 EUR/month. Total of 7,8 months)	Admin and finance (2021-371,33 EUR for an engagement of 85,8 % on average of the working time during 12 months. Total net salary set at 440 EUR/month. Total of 10,3 months, 2022, 2023-273 EUR for an engagement of 56,79% on average of the working time during 12 months. Total net salary set at 488 EUR/month.
5.		1.2.1	

S S MA

This amout remain due to funding secured for this position with other AZ projects	9%9	Part of budget for salary not secured from other sources	960
	127.501,00	180.604,00	91.681,00
	2.073	2.937	1.491
	2.208	2.920	1.485
and finance (2021-184,00 EUR for an engagement of 85,8 % on average of the working time during 12 months. Total benefits and PIT set at 210 EUR/month. Total of 10,3 months, 2022, 2023-140,66 EUR for an engagement of 56,79 % on average of the working time during 12 months. Total	benefits and PIT set at 244 EUR/month. Total of 6,8 months.)	Grant officer (2021-243,33 EUR for an engagement of 40,8 % on average of the working time during 12 months. Total net salary set at 630 EUR/month. Total of 4,9 months, 2022, 2023-385,66 EUR for an engagement of 65% on average of the working time during 12 months. Total net salary set at 630 EUR/month. Total of 7,8 months. Benefits and PIT for Grant Officer (2021-123,75 EUR for an engagement of 40,8 % on average of the working time during 12 months. Total benefits and PIT set at 270 EUR/month. Total of 4,9 months, 2022, 2023-198,66 EUR for an engagement of 65% on average of the	working time duling 12 months. Total benefits and PIT set at 270 EUR/month. Total of

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			Additional funding obtained for communication costs from other sources							This spending was postponed for 2022 due to a foreeseen adjustments assessed necessary upon program implementation in 2021 (mainly related to managing the data submitted by grantees / partners)		
3%	%0	%6	Additional funding obtained	%0	%0	%0	2%	%0	%0	This spending was postponed for necessary upon program implemen submitte	10%	6-9%
1.302.434	111.560	16.183	21.863	66.912	23.834	37.770,00	18.169,00	34.677,00	18.474,00	00,0	349.442	26.744 #DIV/0!
	1.814	263	355	1.088	388	614,15	295,43	563,85	300,39	00'0	5.682	435
											0	
	1.814	289	009	1.087	387	614,00	300,00	562,00	300,00	380,00	6.333	400
costs	Office rent (2021-252 eur x 7.2 months) Office utilities-electricity and	water supply (2021-29 eur x 7,2 months)	Communication costs - telephone, internet, ZOOM (2021-83.33 eur x 7.2 months)	refreshments and cleaning, web maintenance, vehicle maintenance (2021-151 eur x 7 2 months)	Office related travel -fuel, parking and taxi (2021-65 eur x 7.2 months)	Accounting services (2021-85,3 eur x 7,2 months)	Financial services (2021-25 eur x 12 months) Office materials -printing,	coping and other office materials (2021-91 eur x 7,2 months)	Office related translation (gross amount of 10 euro per page)	Maintenance of data management software (48,71 euro x 7,8 months per vear)		3. Technical equipment 3.1 Air-condition 3.2 Web camera
Subtotal 2 Office costs	2.1	2.2 7,	23 Q	2 5 5 E V		1 4 40	2.7	2.8 T T	2.9 P (6. O	N F 3 V		3. Techn 3.1 A

10.V

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100% Because purchase was not priority The funds remain unspent due to unfarouble bonus offer in 2021 by makedonski 100% telekom The purches is postponed in 2022 with new contract 70! 70! 83%	
100% Because purchase was not priority The funds remain unspent due to 100% lelekom The purches is postponed #DIV/0! #DIV/O! 63%	#DIV/0! #DIV/0
26.744	37.861
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
380 400 0 0 1,180	009
IT accessories (2 x laptop bags; 1 x speaker bluetooth; 2 x laptop stands; 1 x laptop 3.4. power bank) Mobile telephones (200 euro 3.5. Office Chairs (125 euro x 4) 3.7. Laptop Subtotal 4. Activities	Project staff related transportation costs (round trip travel costs including DSA, field related activities-32 euro fravel cost per team per round trip on avarage and 16 euro for DSA per person, per round trip on avarage)

Unspent funds due to lower refresshment costs, and not implemented in -house 27% workshop and visit of their team to AZ office by GIZ Sveti Nikole.		
Unspe 27% worksh #DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0!	27%	#DIVIO!
27.073	27.073	111.018
0 0 0 0 0 0	440	0 91.805
	0	
009	009	0 08.1
workshops/study visits of grantees personnel to AZ office (traveland refreshments costs for participiants, 6 visits × 100 euros) 4.2.2 4.2.3 4.2.4 4.2.5	4.2 Subtotal	Sub-grantee educational workshop (participants travel, venue rental, accommodation for two overrights and catering for 18 participants x 111,11 Temporary external assistance(engagement will be for contracted 5 in-house workshops, to support 5 local organizations to conduct SWOT analysis and support of the future planning of the 2 years proposals of the organizations tothe next cycle support.

J. M.N.

			One networking meeting in Radovis was postponed and planned to be held in the first quarter of 2022.				Part of the cost will be paid in 2022 after submitting a summary document with findings, according to the agreement concluded with the consultant
%E	#DIVIO!	%0	%	i0/\IQ#	#DIVIO!	21%	Part of the cost w 47% according to the # #DIV/0!
11.982		123.000	29.237			29.237	58.337
561	0000	0 2.000	475	0 0	0000	0 475	949
200		2.000	009			009	1,800
PIT for fee Temporary external assistance (engagement will be for contracted 5 in-house workshops, to support 5 local organizations to conduct SWOT analysis and support of the future planning of the 2 years proposals of the organizations tothe next cycle of provisioning the institutional support.		4.3.7 4.3 Subtotal	Local networking/assessment meetings (venue, travel and refreshments costs for participiants 6x100 euros per year)			4.4.7 4.4 Subtotal	Temporary external assistance (engagement will be contracted on fee for delivery bases for one expert to support the national monitoring and analysis and policy briefs writing.)

0.10

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iii)/\d#	10/N/Q#	#DIV/0!	#DIA/OI	#DIV/0!	37 47%
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M. M. M.

Part of the cost will be paid in 2022 after submitting a summary document with findings, 49% according to the agreement concluded with the consultant #DIV/IO! #DIV/I	49%	#DIVIOI #DIVIOI #DIVIOI #DIVIOI	DIAIO:	100% Not implemented activity, due to delay in the adoption of the new LGE #DIV/0! #DIV/0!
A CONTRACTOR OF THE CONTRACTOR	6.296		0	
102	102	000000	0	0 0 0
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200	200	0	0	009
external assistance (engagement will be contracted on fee for delivery bases for one expert to support the national monitoring and analysis and policy briefs writing.)	4.6.7 4.6 Subtotal 4.7.	Networking workshop (participants travel, venue rental, accommodation for two overnights and catering for 45 participants x 111,11 eur)	4.7 Subtotal	Consultative meetings/debates on findings((venue, travel and refreshments costs for participiants 6x100 euro for 2021 and 6x166,66 for 2022 and 2023)

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